Mohawk Council of Kanesatake Financial Statements March 31, 2017

## Mohawk Council of Kanesatake Contents

For the year ended March 31, 2017

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## Management's Responsibility

To the Community Members and Chief and Council of Mohawk Council of Kanesatake:

The accompanying financial statements of Mohawk Council of Kanesatake are the responsibility of management and have been approved by Chief and Council.

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for recommending the appointment of the Mohawk Council of Kanesatake's external auditors.

MNP SENCRL, srl is appointed by the Chief and Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Council and management to discuss their audit findings.

July 31, 2017

Executive Financial

Officer

**Executive Director** 



## **Independent Auditors' Report**

To the Community Members and Chief and Council of Mohawk Council of Kanesatake:

We have audited the accompanying financial statements of Mohawk Council of Kanesatake, which comprise the statement of financial position as at March 31, 2017, and the statements of operations and accumulated surplus, changes in net debt, cash flows and the related schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

## Basis for Qualified Opinion

Note 2 describes the policy with respect to the Council's tangible capital assets. The policy states that tangible capital assets are recorded at cost. As there was no audit performed between 2002 and 2006, we are unable to determine if the opening balances should reflect any asset additions pertaining to these years. The note also indicates that Council expensed capital asset purchases from 2007 to 2008 to the specific program where the program dictated. In these respects, the financial statements are not in accordance with Canadian public sector accounting standards, and the effects of these departures from Canadian public sector accounting standards on the financial statements for the year ended March 31, 2017 was modified accordingly because of the possible effects of this limitation in scope.

## Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Mohawk Council of Kanesatake as at March 31, 2017 and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matter

The financial statements for the year ended March 31, 2016 were reported on by another firm of Chartered Professional Accountants who rendered a qualified opinion on July 27, 2016 on those financial statements with respect to Tangible Capital Assets.

Montréal, Québec

July 31, 2017

MNP SENCRL, ST

<sup>1</sup> CPA auditor, CA, public accountancy permit no. A124849





## Mohawk Council of Kanesatake Statement of Financial Position

As at March 31, 2017

|  | 2017        | 2016        |
|--|-------------|-------------|
| Financial assets                               |             |             |
| Cash and cash equivalents                      | 88,545      | -           |
| Funds held in trust (Note 3)                   | 24,341      | 23,898      |
| Accounts receivable (Note 4)                   | 1,450,128   | 268,779     |
| Loans receivable (Note 5)                      | 20,390      | 65,685      |
| Total financial assets                         | 1,583,404   | 358,362     |
| Liabilities                                    |             |             |
| Bank indebtedness (Note 6)                     | -           | 4,854       |
| Accounts payable and accruals (Note 7)         | 3,057,643   | 2,970,085   |
| Deferred revenue (Note 8)                      | 757,111     | 132,685     |
| Long-term debt (Note 9)                        | 1,416,758   | 682,884     |
| Total liabilities                              | 5,231,512   | 3,790,508   |
| Net debt                                       | (3,648,108) | (3,432,146) |
| Contingencies (Note 11)                        |             |             |
| Non-financial assets                           |             |             |
| Tangible capital assets (Note 12) (Schedule 1) | 7,070,821   | 6,597,594   |
| Prepaid expenses                               | 331,020     | 342,651     |
| Total non-financial assets                     | 7,401,841   | 6,940,245   |
| Accumulated surplus (Note 13)                  | 3,753,733   | 3,508,099   |

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|---|--------|--|
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**Grand Chief** 

Chief

Chief

Chief

Chief

Chief

Chief

## **Mohawk Council of Kanesatake** Statement of Operations and Accumulated Surplus For the year ended March 31, 2017

|   | Schedules | 2017<br>Budget     | 2017      | 2016      |
|---|-----------|--------------------|-----------|-----------|
| Revenue   |           |                    |           |           |
| Indigenous and Northern Affairs Canada                          |           | 7,570,373          | 7,569,919 | 6,560,173 |
| Indigenous and Northern Affairs Canada - recoverable amount     |           | •                  | 48,293    | -         |
| First Nations Human Resources Development Commission of Quebe   | ec        | 523,647            | 509,624   | 410,902   |
| First Nations Education Council                                 |           | 1,011,180          | 1,011,180 | 634,728   |
| First Nations of Quebec and Labrador Health and Social Services |           | 84,029             | 69,452    | 69,625    |
| Commission  |           | ,                  | ,         | ,         |
| Canada Mortgage and Housing Corporation                         |           | 134,040            | 142,270   | 19,500    |
| Employment and Skills Development Canada                        |           | 26,907             | 26,907    | 12,504    |
| Other   |           | 410,997            | 442,442   | 785,813   |
| Public Security Canada  |           | 184,962            | 184,962   | 174,882   |
| Ministère de la famille du Québec                               |           | 104,002            | 104,002   | 35,584    |
| First Nations Confederacy of Cultural Education Centres         |           | 73,174             | 73,174    | 51,174    |
| Centre de jeunesse des Laurentides                              |           | 73,174             | 13,114    | 433,253   |
| Kanesatake Health Center  |           | 53,9 <del>94</del> | 53,067    | 92,603    |
| Canadian Environmental Assessment Agency                        |           | ,                  | •         |           |
|   |           | 20,389             | 20,389    | 15,403    |
| Deferred revenue - prior year                                   |           | 95,060             | 132,685   | 133,557   |
| Deferred revenue - current year                                 |           | (200,000)          | (757,111) | (132,685) |
| Repayment of government funding                                 |           | -                  | (79,940)  | (93,417)  |
| Recovery of funding repaid in prior years                       |           | •                  | 1,758     | -         |
|   |           | 9,988,752          | 9,449,071 | 9,203,599 |
| Program expenses  |           |                    |           |           |
| Administration  | 4         | 909,582            | 806,373   | 1,029,801 |
| Education   | 5         | 3,404,213          | 3,128,790 | 2,823,512 |
| Public Works  | 6         | 346,339            | 354,644   | 336,443   |
| Public Works - Capital Base                                     | 7         | 347,600            | 338,412   | 373,675   |
| Public Works - Capital Secondary                                | 8         | 1,020,098          | 543,349   | 630,798   |
| Human Resources Development                                     | 9         | 536,572            | 454,540   | 433,054   |
| Social Assistance   | 10        | 2,044,937          | 2,060,545 | 2,020,700 |
| Economic Development  | 11        | 326,549            | 329,291   | 222,393   |
| Other Projects  | 12        | 707,804            | 872,259   | 1,360,173 |
| Capital Fund  | 13        |                    | 315,234   | 328,260   |
|   |           |                    | 0.10,201  | 320,200   |
| Total expenses (Schedule 2)                                     |           | 9,643,694          | 9,203,437 | 9,558,809 |
| Surplus (deficit)   |           | 345,058            | 245,634   | (355,210) |
| Accumulated surplus, beginning of year                          |           | 3,508,099          | 3,508,099 | 3,863,309 |
| Accumulated surplus, end of year                                |           | 3,853,157          | 3,753,733 | 3,508,099 |

## **Mohawk Council of Kanesatake** Statement of Change in Net Debt For the year ended March 31, 2017

| ,   |                |                      |                      |  |
|---|----------------|----------------------|----------------------|--|
|   | 2017<br>Budget | 2017                 | 2016                 |  |
| Annual surplus (deficit)  | 345,058        | 245,634              | (355,210)            |  |
| Purchases of tangible capital assets<br>Amortization of tangible capital assets |                | (788,461)<br>315,234 | (26,340)<br>328,260  |  |
|   | _              | (473,227)            | 301,920              |  |
| Acquisition of prepaid expenses Use of prepaid expenses                         | •              | (331,020)<br>342,651 | (342,651)<br>342,732 |  |
|   | •              | 11,631               | 81                   |  |
| Increase in net debt  | 345,058        | (215,962)            | (53,209)             |  |
| Net debt, beginning of year   | (3,432,146)    | (3,432,146)          | (3,378,937)          |  |
| Net debt, end of year   | (3,087,088)    | (3,648,108)          | (3,432,146)          |  |

## **Mohawk Council of Kanesatake**

## **Statement of Cash Flows**

For the year ended March 31, 2017

|  | 2017        | 2016        |
|--|-------------|-------------|
| Cash provided by (used for) the following activities |             |             |
| Operating activities                                 |             |             |
| Cash receipts from contributors                      | 8,891,705   | 9,974,723   |
| Cash paid to suppliers                               | (6,017,986) | (6,535,361) |
| Cash paid to employees                               | (2,771,028) | (3,284,138) |
|  | 102,691     | 155,224     |
| Financing activities                                 |             |             |
| Advances of long-term debt                           | 778,508     | 23,983      |
| Repayment of long-term debt                          | (44,634)    | (33,756)    |
| The payment of foring term debut                     | (11,001)    | (00,700)    |
|  | 733,874     | (9,773)     |
| Capital activities                                   |             |             |
| Purchases of tangible capital assets                 | (788,461)   | (26,340)    |
| Investing activities                                 |             |             |
| Change in loans receivable                           | 45,295      | (53,995)    |
| Increase in cash resources                           | 93,399      | 65,116      |
| Cash deficiency, beginning of year                   | (4,854)     | (69,970)    |
| Cash resources (deficiency), end of year             | 88,545      | (4,854)     |

Periods

For the year ended March 31, 2017

#### 1. Operations

The Mohawk Council of Kanesatake (the "First Nation") is located in the province of Quebec, and provides various services to its members. Mohawk Council of Kanesatake includes the Nation's members, government and all related entities that are accountable to the Nation and are either owned or controlled by the Nation.

### 2. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

## Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

#### Net debt

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt is comprised of two components, non-financial assets and accumulated deficit.

#### Cash and cash equivalents

Cash and cash equivalent include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

At year end, the First Nation does not hold any short-term investments.

#### Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution. Tangible capital assets include acquired, built, developed and improved tangible capital assets whose useful life extends beyond one year and which are intended to be used on an ongoing basis for delivering services.

## **Amortization**

Tangible capital assets are amortized on a straight-line basis over their estimated useful lives over the following period:

| Roads                 | 40 years |
|-----------------------|----------|
| Buildings             | 40 years |
| Water & sewage        | 40 years |
| Machinery & vehicles  | 10 years |
| Furniture & fixture   | 10 years |
| Computer hardware and | 3 years  |
| software              | ·        |

For the year ended March 31, 2017

#### 2. Significant accounting policies (Continued from previous page)

#### Long-term debt

Long-term financing received to fund tangible capital asset purchases is recognized in the period the financing is acquired and recorded as an increase in long-term debt.

Repayments of long-term financing are recognized as a decrease in long-term debt.

## Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the sum of the undiscounted future cash flows from its use and disposal. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using discounted future cash flows. Any impairment is included in deficit for the year.

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary and loans receivable are stated after an allowance for loan impairment. Amortization is based on the estimated useful lives of tangible capital assets. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in surplus / deficit in the year in which they become known.

#### Revenue recognition

#### Government Transfers

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

#### Externally restricted revenue

The First Nation recognizes externally restricted inflows as revenue in the period the resources are used for the purpose specified in accordance with an agreement or legislation. Until this time, the First Nation records externally restricted inflows in deferred revenue.

#### Loans receivable

Loans are recorded at principal amounts, less any allowance for anticipated losses, plus accrued interest. Interest revenue is recorded on the accrual basis. Loan and administration fees are amortized over the term of the loan.

### Employee future benefits

The First Nation's employee future benefits program consists of a defined benefit plan.

The First Nation is part of a multi-employer plan for which there is insufficient information to apply defined benefit plan accounting. Accordingly, the First Nation is not able to identify its share of the plan assets and liabilities, and therefore, the First Nation uses defined contribution accounting for this plan. Contributions to the defined contribution plan are expensed as incurred.

For the year ended March 31, 2017

2017

2016

## 2. Significant accounting policies (Continued from previous page)

## Funds held in Ottawa Trust Fund

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of:

- Capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets; and
- · Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

#### 3. Funds held in trust

| 2017         | 2016                            |
|--------------|---------------------------------|
| 21,164       | 21,164                          |
| 2,734<br>443 | 2,238<br>496                    |
| 3,177        | 2,734                           |
| 24,341       | 23,898                          |
|              | 21,164<br>2,734<br>443<br>3,177 |

#### 4. Accounts receivable

|   | 1,450,128 | 268,779 |
|---|-----------|---------|
| Less: Allowance for doubtful accounts   | •         | 78,249  |
|   | 1,450,128 | 347,028 |
| Commodity taxes receivable              | 112,205   | 28,471  |
| Accounts receivable - Other             | 206,075   | 153,767 |
| Other government agencies               | 34,494    | 30,575  |
| First Nations Education Council         | 101,119   | 63,475  |
| Canada Mortgage and Housing Corporation | 125,608   | 3,498   |
| Indigenous and Northern Affairs Canada  | 870,627   | 67,242  |

## 5. Loans receivable

The loans receivable are unsecured loans made to community members and are non-interest bearing with no fixed terms of repayment.

## 6. Credit facility

The First Nation has an authorized credit facility of \$200,000 of which \$Nil (2016 - \$4,854) was used as at March 31, 2017. Advances bear interest at prime plus 2.5% (2016 - prime plus 2.5%). The line of credit is secured by a first rank moveable hypothec on all receivables and is renewable on an annual basis.

## 7. Accounts payable and accruals

|                              | 3,057,643 | 2,970,085 |
|------------------------------|-----------|-----------|
| Government funding repayable | 232,637   | 93,417    |
| Salaries payable             | 200,014   | 243,775   |
| Accruals                     | 238,507   | 365,548   |
| Accounts payable             | 2,386,485 | 2,267,345 |
|                              | 2017      | 2016      |

### 8. Deferred revenue

Deferred revenue consists of contributions received under various programs which the Nation did not fully expend during the year. The total unexpended contributions are as follows:

|  | Balance,<br>beginning of<br>year | Contributions<br>received | Amount<br>recognized as<br>revenue | Balance, end of year |
|--|----------------------------------|---------------------------|------------------------------------|----------------------|
| Education Services Evaluation (1015)           | 36,874                           | •                         | 36,874                             | -                    |
| Lands Survey Project (1033)                    | -                                | 80,050                    | 65,268                             | 14,782               |
| Administration                                 | 36,874                           | 80,050                    | 102,142                            | 14,782               |
| Ratihente High School (2012)                   |                                  | 465,676                   | 365,676                            | 100,000              |
| Rotiwennakehte School (2013)                   | •                                | 523,605                   | 423,605                            | 100,000              |
| FNEC - Special Education (2059)                | •                                | 436,263                   | 370,141                            | 66,122               |
| Education                                      | -                                | 1,425,544                 | 1,159,422                          | 266,122              |
| Roads & Bridges Bonspille Road Drainage (5230) | 26,295                           | -                         | 26,295                             | -                    |
| Roads & Bridges Angus Road (5232)              | •                                | 227,299                   | 13,554                             | 213,745              |
| Roads & Bridges Simon Road (5233)              |                                  | 221,738                   | 11,778                             | 209,960              |
| Public Works - Capital Secondary               | 26,295                           | 449,037                   | 51,627                             | 423,705              |
| Skills Link Program (9003)                     |                                  | 90,669                    | 38,167                             | 52,502               |
| Daycamp (3051-3057)                            | 18,723                           | -                         | 18,723                             | •                    |
| Aboriginal Initiatives (4055)                  | 37,625                           | •                         | 37,625                             | •                    |
| FQIS Part 2 (3058)                             | 13,168                           | •                         | 13,168                             |                      |
| Others   | 69,516                           | 90,669                    | 107,683                            | 52,502               |
|  | 132,685                          | 2,045,300                 | 1,420,874                          | 757,111              |

For the year ended March 31, 2017

| Long-term debt   |                     |         |
|--|---------------------|---------|
| •  | 2017                | 2016    |
| Term loan, interest bearing at 3.99%, repayable in 60 blended monthly instalments of \$442, maturing November 2020, secured by a vehicle with a net book value of \$22,520   | 18,048              | 22,529  |
| Term loan, bearing interest at 4.59%, repayable in 60 blended monthly instalments of \$1,272 maturing October 2021, secured by a vehicle with a net book value of \$64,675   | 62,982              | -       |
| Term loan, bearing interest at 7.95%, repayable in 60 blended monthly instalments of \$3,278, maturing February 14, 2018, secured by vehicle with a net book value of \$87,396   | 34,583              | 69,639  |
| INAC loan related to land claim negotiation expenses from 2012 to 2017, repayable without interest on the earlier of March 31, 2021 or the date on which the claim is settled  | 671,596             | 590,716 |
| Daycare Center bridge financing loan, to a maximum of \$890,167, interest bearing at prime less 0.125% per annum, convertible to a term loan upon construction completion, secured by a \$1,068,201 first-ranking movable hypothec on the universality of receivables, principle and interest payments on bridge loan and subsequent term loan to be funded by Ministère de la famille du Québec | <del>6</del> 29,549 | _       |
| Will listere de la familie du Quebec   |                     |         |
|  | 1,416,758           | 682,884 |

Principal repayments on long-term debt in each of the next five years are as follows:

|      | Scheduled payments | Loans subject<br>to<br>renegotiation | Total     |
|------|--------------------|--------------------------------------|-----------|
| 2018 | 51,885             | 629,549                              | 681,434   |
| 2019 | 18,082             |                                      | 18,082    |
| 2020 | 18,899             | •                                    | 18,899    |
| 2021 | 17,978             | 671,596                              | 689,574   |
| 2022 | 8,769              | •                                    | 8,769     |
|      | 115,613            | 1,301,145                            | 1,416,758 |

### 10. Commitments

The First Nation has entered into long-term lease agreements for the rental of office equipment used in the daily operations. Annual lease payments are approximately \$10,000 to March 2022.

For the year ended March 31, 2017

#### 11. Contingencies

- a) The organization has entered into contribution agreements with various government departments. Funding received under these contribution agreements may be subject to repayment upon final review by the various funders of the eligibility of expenses.
- b) During the normal course of operations, the Council is subject to legal claims. The total of these claims as at March 31, 2017 is \$1,557,548. While Council is unable to accurately estimate the outcome of these claims, the full amount has been accrued in the financial statements.

With regards to these claims, no reference to any expense or to any revenue, allocations, transfer, contributions or other income as being deferred or surplus constitutes an admission of any legal obligation by Council to any party for any reason. No reference to any account or liability as payable or accrued and no reference to any amount as a liability, as owing or as a debt of any kind constitutes an admission of any legal obligation by Council to any party for any reason. More particularly, such references are made only in order to comply with Canadian public sector accounting standards, and does not include any authorization to make admissions as to legal obligations. For greater clarity, the approval of the financial statements by Council does not necessarily include an acknowledgement of any right enjoyed by any other party.

- c) Council has been served with an action by another First Nation community seeking damages of \$1,229,929 plus interest. This action relates to the plaintiff's claim that Council should have contributed to the upkeep and development of a shared territory. While the outcome of this claim cannot be ascertained at this time, Council is of the opinion that it has good legal arguments to defeat the claim. As such, no provision has been recorded in the accounts. Any settlement resulting from this claim will be recorded as an expense in the year in which the settlement, if any, occurs.
- d) Mohawk Council of Kanesatake has incurred certain financial obligations with respect to the research, development and negotiation of its specific claim relating to the Seigneury of the Lake of Two Mountains. INAC has provided MCK with an interim loan to assist them in meeting these obligations. As at March 31, 2017, the outstanding loan is \$671,596. The advance is secured by a promissory note which is payable on the earlier of March 31, 2021 or the date on which the claim is settled.

#### 12. Tangible capital assets

The tangible capital assets reconciliation is included in Schedule 1.

The daycare building under construction and related furniture & equipment has a carrying value of \$664,425 (2016 - \$Nil). No amortization of this asset has been recorded during the year as it is currently under construction. Included in the cost of the daycare building under construction is \$24,614 of interest incurred.

## 13. Accumulated surplus

Accumulated surplus consists of the following:

|                                      | 2017        | 2016        |
|--------------------------------------|-------------|-------------|
| Capital asset fund                   |             | 0 707 570   |
| Balance, beginning of year           | 6,505,426   | 6,797,573   |
| Purchases of tangible capital assets | 135,467     | 36,113      |
| Amortization                         | (315,234)   | (328,260)   |
|                                      | 6,325,659   | 6,505,426   |
| Deficit                              |             |             |
| Balance, beginning of year           | (3,021,225) | (2,957,666) |
| Transfer to capital asset fund       | (135,467)   | (36,113)    |
| Surplus (deficit)                    | 560,425     | (27,446)    |
|                                      | (2,596,267) | (3,021,225) |

For the year ended March 31, 2017

## 13. Accumulated surplus (Continued from previous page)

|   | 2017          | 2016          |
|---|---------------|---------------|
| Externally Restricted - Ottawa Trust Funds Balance, beginning of year Surplus | 23,898<br>443 | 23,402<br>496 |
|   | 24,341        | 23,898        |
|   | 3,753,733     | 3,508,099     |

#### 14. Government transfers

During the year, the First Nation recognized the following government transfers:

|  | 2017      | 2016      |
|--|-----------|-----------|
| Indigenous and Northern Affairs Canada   | 7,569,919 | 6,560,173 |
| First Nations Education Council          | 1,011,180 | 634,728   |
| Canada Mortgage and Housing Corporation  | 142,270   | 19,500    |
| Health Canada                            | 53,067    | 53,067    |
| Employment and Skills Development Canada | 26,907    | 12,504    |
| Canadian Environmental Assessment Agency | 20,389    | 15,403    |
| Public Security Canada                   | 184,962   | 174,882   |
|  | 9,008,694 | 7,470,257 |

#### 15. Defined benefit pension plan

### Multi-employer plan

The First Nation participates in a multi-employer benefit plan on behalf of its employees. The First Nation's contributions to this plan and corresponding expense totalled \$94,787 (2016 – \$85,664).

### 16. Economic dependence

Mohawk Council of Kanesatake receives 77% (2016 - 69%) of its revenue from Indigenous and Northern Affairs Canada (INAC). The ability of Mohawk Council of Kanesatake to continue operations is dependent upon the Government of Canada's continued financial commitments.

## 17. Budget information

The disclosed budget information has been approved by the Chief and Council of the Mohawk Council of Kanesatake at the Band Council meeting held on May 10, 2016.

For the year ended March 31, 2017

## 18. INAC funding reconciliation

|  | 2017                  | 2016                  |
|--|-----------------------|-----------------------|
| Balance per financial statements Less: SAT employability revenue | 7,569,919<br>(69,563) | 6,560,173<br>(68,566) |
| Balance per INAC funding confirmation                            | 7,500,356             | 6,491,607             |

## 19. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

## Mohawk Council of Kanesatake Schedule 1 - Schedule of Tangible Capital Assets For the year ended March 31, 2017

|  | Roads     | Buildings  | Water &<br>sewage | Machinery & vehicles | Computer<br>equipment | Furniture & fixtures | Subtota    |
|--|-----------|------------|-------------------|----------------------|-----------------------|----------------------|------------|
| Cost   |           |            |                   |                      |                       |                      |            |
| Balance, beginning of year                     | 4,668,060 | 8,520,954  | 1,222,960         | 996,200              | 171,713               | 223,137              | 15,803,024 |
| Acquisition of tangible capital assets         | •         | -          | •                 | 82,654               | 18,579                | 22,802               | 124,035    |
| Construction-in-progress                       | -         | -          | •                 | -                    | -                     | •                    | -          |
| Disposal of tangible capital assets            | •         | · <u>-</u> | -                 | •                    | · ·                   | <u> </u>             | -          |
| Balance, end of year                           | 4,668,060 | 8,520,954  | 1,222,960         | 1,078,854            | 190,292               | 245,939              | 15,927,059 |
| Accumulated amortization                       |           |            |                   |                      |                       |                      |            |
| Balance, beginning of year                     | 3,610,073 | 3,861,470  | 594,044           | 796,964              | 158,717               | 184,161              | 9,205,429  |
| Annual amortization                            | 26,450    | 213,024    | 30,574            | 24,056               | 16,092                | 5,038                | 315,234    |
| Accumulated amortization on disposals          | -         | •          | •                 | -                    | •                     | •                    | •          |
| Balance, end of year                           | 3,636,523 | 4,074,494  | 624,618           | 821,020              | 174,809               | 189,199              | 9,520,663  |
| Net book value of tangible capital assets      | 1,031,537 | 4,446,460  | 598,342           | 257,834              | 15,483                | 56,740               | 6,406,39   |
|  |           |            |                   |                      |                       |                      |            |
| 2016 Net book value of tangible capital assets | 1,057,987 | 4,659,483  | 628,916           | 199,236              | 12,996                | 38,976               | 6,597,594  |

# Mohawk Council of Kanesatake Schedule 1 - Schedule of Tangible Capital Assets For the year ended March 31, 2017

|  |            |   | 101                                | ine your oneour | maron or, zor. |  |
|--|------------|---|------------------------------------|-----------------|----------------|--|
|  | Subtotal   | Daycare<br>building under<br>construction | Daycare<br>furniture &<br>fixtures | 2017            | 2016           |  |
| Cost   |            |   |                                    |                 |                |  |
| Balance, beginning of year                     | 15,803,024 | -   | -                                  | 15,803,024      | 15,798,853     |  |
| Acquisition of tangible capital assets         | 124,035    | -   | -                                  | 124,035         | 26,340         |  |
| Construction-in-progress                       | •          | 645,811                                   | 18,614                             | 664,425         | -              |  |
| Disposal of tangible capital assets            |            | -   | *                                  | •               | (22,169        |  |
| Balance, end of year                           | 15,927,059 | 645,811                                   | 18,614                             | 16,591,484      | 15,803,024     |  |
| Accumulated amortization                       |            |   |                                    |                 |                |  |
| Balance, beginning of year                     | 9,205,429  | -   | •                                  | 9,205,429       | 8,899,339      |  |
| Annual amortization                            | 315,234    | -   | -                                  | 315,234         | 328,260        |  |
| Accumulated amortization on disposals          |            | •   | •                                  | -               | (22,169        |  |
| Balance, end of year                           | 9,520,663  | -   | -                                  | 9,520,663       | 9,205,430      |  |
| Net book value of tangible capital assets      | 6,406,396  | 645,811                                   | 18,614                             | 7,070,821       | 6,597,594      |  |
|  |            |   |                                    |                 |                |  |
| 2016 Net book value of tangible capital assets | 6,597,594  | -   | •                                  | 6,597,594       |                |  |

## **Mohawk Council of Kanesatake** Schedule 2 - Schedule of Consolidated Expenses by Object For the year ended March 31, 2017

|  | 2017<br>Budget | 2017      | 2016      |
|--|----------------|-----------|-----------|
| Consolidated expenses by object            |                |           |           |
| Advertising                                | •              | 4,301     | 880       |
| Amortization                               | •              | 315,234   | 328,260   |
| Books and supplies                         | 36,350         | 31,875    | 28,500    |
| Community donations                        | 15,181         | 14,681    | 10,590    |
| Community events                           | 2,000          | 3,000     | 11,050    |
| Computer equipment and software            | 152,166        | 124,430   | 20,796    |
| Conference registration fees               | 2,695          | 3,446     | 3,270     |
| Contracts                                  | 19,919         | 23,300    | 18,408    |
| Employability measures (KHRO)              | 463,507        | 386,848   | 373,121   |
|  | 49,590         | 52,730    | 54,546    |
| Equipment leasing                          |                | 23,203    | 25,007    |
| Fuel Haveing great                         | 21,916         | •         | ,         |
| Housing grant                              | 72,200         | 92,400    | 92,200    |
| Insurance                                  | 64,038         | 69,009    | 75,507    |
| Interest                                   | 11,175         | 82,749    | 103,106   |
| Internal billings - auxiliary expenses     | 14,986         | •         | 70,000    |
| Internal billing - MCK administration fees | (9,459)        | -         | •         |
| Loan payments                              | 44,628         | -         | 04.005    |
| Management fees                            | 43,800         | 77,104    | 81,835    |
| Materials                                  | 119,229        | 124,774   | 117,730   |
| Membership fees                            | 8,766          | 8,393     | 8,781     |
| Miscellaneous                              | 18,575         | 159,707   | 49,186    |
| Nutritional supplies                       | 15,861         | 18,893    | 60,259    |
| Office supplies                            | 35,246         | 25,620    | 34,145    |
| Payroll contracted services                | 7,202          | 8,368     | 8,849     |
| Pension plan and insurance benefits        | 164,297        | 120,074   | 110,777   |
| Postal fees                                | 17,877         | 9,914     | 13,781    |
| Professional fees - legal                  | 114,026        | (44,330)  | 158,184   |
| Professional fees - other                  | 760,339        | 706,999   | 540,374   |
| Project expense                            | 55,000         | 63,335    | 15,000    |
| Rent, utilities and heating                | 185,212        | 151,466   | 195,165   |
| Repairs and maintenance                    | 1,162,549      | 597,320   | 558,821   |
| Salaries and benefits                      | 2,859,280      | 2,771,028 | 3,284,138 |
| Snow removal                               | 2,300          | 2,300     | 2,300     |
| Social assistance allowance                | 1,947,250      | 1,970,143 | 1,904,813 |
| Special education                          | 4,394          | 4,393     | 21,820    |
| Specialized equipment                      | 37,569         | 35,767    | 56,523    |
| Student allowances and living expenses     | 445,840        | 432,030   | 374,330   |
| Telecommunications                         | 47,363         | 36,508    | 37,158    |
| Training                                   | 22,250         | 17,904    | 6,690     |
| Travel                                     | 69,298         | 55,862    | 63,269    |
| Tuition fees                               | 407,685        | 404,187   | 427,851   |
| Vehicle expenses                           | 27,594         | 32,836    | 27,102    |
| Water system installation                  | 104,000        | 185,636   | 184,687   |
|  | 9,643,694      | 9,203,437 | 9,558,809 |

## **Mohawk Council of Kanesatake**

# Schedule 3 - Schedule of Revenue and Expenses For the year ended March 31, 2017

|                                  | Schedule # | INAC Revenue | Other Revenue | Deferred<br>Revenue | Total Revenue | Total<br>Expenses | Adjustments/<br>Transfers<br>From (To) | Current<br>Surplus<br>(Deficit) | Prior Year<br>Surplus (Deficit) |
|----------------------------------|------------|--------------|---------------|---------------------|---------------|-------------------|--|---------------------------------|---------------------------------|
| Segment schedules                |            |              |               |                     |               |                   |  |                                 |                                 |
| Administration                   | 4          | 912,177      | 289,160       | 22,092              | 1,223,429     | 806,373           | (1,340)                                | 415,716                         | 79,683                          |
| Education                        | 5          | 2,638,649    | 1,025,322     | (266,122)           | 3,397,849     | 3,128,790         | (4,763)                                | 264,296                         | 65,371                          |
| Public Works                     | 6          | 300,697      | 8,522         | ` '- '              | 309,219       | 354,644           | ``- '                                  | (45,425)                        | (14,761)                        |
| Public Works - Capital Base      | 7          | 352,000      | •             |                     | 352,000       | 338,412           | (14,575)                               | (987)                           | (5,675)                         |
| Public Works - Capital Secondary | 8          | 993,803      | (39,347)      | (397,410)           | 557,046       | 543,349           | ` -                                    | 13,697                          | (252)                           |
| Human Resources Development      | 9          |              | 538,289       | (52,502)            | 485,787       | 454,540           |  | 31,247                          | 20,678                          |
| Social Assistance                | 10         | 2,022,160    | 38,641        | 18,723              | 2,079,544     | 2,060,545         | •                                      | 18,999                          | 4,447                           |
| Economic Development             | 11         | 341,413      | •             | 37,625              | 379,038       | 329,291           | (37,625)                               | 12,122                          | 82,288                          |
| Other Projects                   | 12         | 9,000        | 642,991       | 13,168              | 665,159       | 872,259           | 30,462                                 | (176,638)                       | (262,729)                       |
| Capital Fund                     | 13         | -            | •             | -                   | •             | 315,234           | 27,841                                 | (287,393)                       | (324,260)                       |
| Surplus (Deficit)                |            | 7,569,919    | 2,503,578     | (624,426)           | 9,449,071     | 9,203,437         | •                                      | 245,634                         | (355,210)                       |

# Mohawk Council of Kanesatake Administration Schedule 4 - Schedule of Revenue and Expenses

| For the   | Vaar | bohna  | March | 21  | 201  |
|-----------|------|--------|-------|-----|------|
| ו טו נווט | yoai | GIIUGU | Maich | υı, | 2011 |

| ^              |                        |   |
|----------------|------------------------|---|
| 2017<br>Budget | 2017                   | 2016  |
|                |                        |   |
| 912,176        | 912,177                | 854,092   |
|                | 311,603                | 314,294   |
|                |                        | 10,584  |
| •              |                        | (36,874)  |
| •              | (22,443)               | (32,612)  |
| 1,244,047      | 1,223,429              | 1,109,484   |
|                |                        |   |
| _              | _                      | 880   |
| 24 729         | 25 496                 | 26,283  |
|                |                        | 10,090  |
| 3,001          |                        | 11,050  |
| -<br>E7 670    |                        | 2,852   |
| ,              |                        | 3,270   |
|                |                        | 27,487  |
|                | •                      | 21,401  |
|                |                        | 14 207  |
|                |                        | 14,307  |
|                |                        | 102,950   |
|                |                        | (237,203)   |
|                |                        | 45,485  |
|                |                        | 1,607   |
|                |                        | 563   |
|                |                        | 11,520  |
|                | ,                      | 3,741   |
|                |                        | 11,108  |
|                |                        | 8,849   |
| 154,616        |                        | 98,844  |
| 13,593         | 6,586                  | 10,418  |
| 40,626         | (102,881)              | 137,984   |
| 192,252        | 179,040                | 129,249   |
| 30,477         | 16,445                 | 24,017  |
| 1,500          | 945                    | 591   |
| 609,316        | 611,665                | 548,817   |
| 19,033         | 10,685                 | 12,050  |
| •              | -                      | 1,010   |
| 16,830         | 11,850                 | 21,982  |
| 909,582        | 806,373                | 1,029,801   |
| 334,465        | 417,056                | 79,683  |
|                |                        |   |
| •              | (1,340)                | •   |
| 334,465        | 415,716                | 79,683  |
|                | 912,176 294,997 36,874 | 912,176 912,177 294,997 311,603 36,874 36,874 - (14,782) - (22,443)  1,244,047 1,223,429  24,738 25,486 3,681 3,181 - 1,000 57,679 50,901 2,495 3,195 23,045 25,317 300 33 15,502 15,155 7,747 78,215 (370,926) (352,079) 36,000 75,004 1,502 1,009 1,066 693 3,000 4,181 1,293 4,489 17,015 14,200 7,202 8,368 154,616 113,690 13,593 6,586 40,626 (102,881) 192,252 179,040 30,477 16,445 1,500 945 609,316 611,665 19,033 10,685 - 16,830 11,850 909,582 806,373 334,465 417,056 |

# Mohawk Council of Kanesatake Education

Schedule 5 - Schedule of Revenue and Expenses
For the year ended March 31, 2017

|  | 2017<br>Budget | 2017      | 2016            |
|--|----------------|-----------|-----------------|
| Revenue                                    |                |           |                 |
| Indigenous and Northern Affairs Canada     | 2,643,604      | 2,638,649 | 2,167,853       |
| First Nations Education Council            | 1,011,180      | 1,011,180 | 634,728         |
| Other                                      | 43,657         | 14,142    | 86,302          |
| Deferred revenue - current year            | (200,000)      | (266,122) | -               |
|  | 3,498,441      | 3,397,849 | 2,888,883       |
| Expenses                                   |                |           |                 |
| Benefits                                   | 79,483         | 59,905    | 74,271          |
| Books and supplies                         | 36,350         | 31,875    | 28,500          |
| Community donations                        | 1,500          | 1,500     | -               |
| Computer equipment and software            | 86,609         | 71,029    | 16,824          |
| Contracts                                  | 19,919         | 20,550    | 18,408          |
| Equipment leasing                          | 23,562         | 22,106    | 20,292          |
| Fuel                                       | 14,100         | 10,910    | 12,455          |
| Insurance                                  | 30,228         | 31,482    | 25,521          |
| Interest                                   | •              | 4,285     | 92              |
| Internal billings - auxiliary expenses     | 14,986         | ,,        | 70,000          |
| Internal billing - MCK administration fees | 193,755        | 195,132   | 90,833          |
| Loan payments                              | 44,628         | 100,102   | -               |
| Materials                                  | 65,269         | 65,239    | 65,338          |
| Membership fees                            | 7,700          | 7,700     | 7,700           |
| Nutritional supplies                       | 146            | 227       | 277             |
| Office supplies                            | 480            | (244)     | 7,357           |
| Pension plan and insurance benefits        | 6,085          | 4,220     | 3,012           |
| Postal fees                                | 3,606          | 2,614     | 2,773           |
| Professional fees - other                  | 321,849        | 269,882   | 118,251         |
| Rent, utilities and heating                | 100,669        | 87,935    | 89,295          |
| Repairs and maintenance                    | 30,129         | 28,422    | 24,263          |
| Salaries                                   | 1,399,229      | 1,320,933 | 1,275,380       |
|  | , ,            |           |                 |
| Snow removal                               | 2,300          | 2,300     | 2,300<br>21,820 |
| Special education                          | 4,394          | 4,393     |                 |
| Student allowances and living expenses     | 445,840        | 432,030   | 374,330         |
| Telecommunications                         | 15,776         | 11,233    | 10,250          |
| Training                                   | 8,700          | 6,914     | 4,619           |
| Travel                                     | 23,736         | 19,235    | 21,250          |
| Tuition fees                               | 407,685        | 404,187   | 427,851         |
| Vehicle expenses                           | 15,500         | 12,796    | 10,250          |
|  | 3,404,213      | 3,128,790 | 2,823,512       |
| Surplus before transfers                   | 94,228         | 269,059   | 65,371          |
| Transfers Transfer to capital fund         |                | (4,763)   |                 |
|  |                |           |                 |

## **Mohawk Council of Kanesatake Public Works** Schedule 6 - Schedule of Revenue and Expenses For the year ended March 31, 2017

|  | , or the year officer material of, Eq |          |          |  |  |
|--|---------------------------------------|----------|----------|--|--|
|  | 2017<br>Budget                        | 2017     | 2016     |  |  |
| Revenue                                    |                                       |          |          |  |  |
| Indigenous and Northern Affairs Canada     | 300,697                               | 300,697  | 305,197  |  |  |
| Other                                      | 10,325                                | 8,522    | 16,485   |  |  |
| •  | 311,022                               | 309,219  | 321,682  |  |  |
| Expenses                                   |                                       |          |          |  |  |
| Benefits                                   | 8,658                                 | 4,753    | 4,726    |  |  |
| Computer equipment and software            | 5,000                                 | •        | 1,120    |  |  |
| Equipment leasing                          | 122                                   | 121      | 121      |  |  |
| Fuel                                       | 7,516                                 | 12,260   | 10,290   |  |  |
| Insurance                                  | 16,054                                | 19,564   | 13,519   |  |  |
| Interest                                   | 3,428                                 | -        | 13       |  |  |
| Internal billing - MCK administration fees | 20,676                                | 23,716   | 19,012   |  |  |
| Materials                                  | 27,154                                | 35,345   | 37,123   |  |  |
| Nutritional supplies                       | -                                     | 78       | 80       |  |  |
| Office supplies                            | -                                     | 388      | 304      |  |  |
| Professional fees - other                  | 49,500                                | 49,500   | 49,629   |  |  |
| Rent, utilities and heating                | 9,201                                 | 15,012   | 18,584   |  |  |
| Repairs and maintenance                    | 42,296                                | 33,658   | 33,420   |  |  |
| Salaries                                   | 110,791                               | 116,461  | 102,562  |  |  |
| Specialized equipment                      | 28,231                                | 21,475   | 25,739   |  |  |
| Telecommunications                         | 3,311                                 | 792      | 2,360    |  |  |
| Travel                                     | 2,559                                 | 1,733    | 1,269    |  |  |
| Vehicle expenses                           | 11,842                                | 19,788   | 16,572   |  |  |
|  | 346,339                               | 354,644  | 336,443  |  |  |
| Deficit                                    | (35,317)                              | (45,425) | (14,761) |  |  |

## Mohawk Council of Kanesatake Public Works - Capital Base Schedule 7 - Schedule of Revenue and Expenses

| For the | vear | ended | March | 31. | 2017 |
|---------|------|-------|-------|-----|------|
|         |      |       |       |     |      |

|  | 7 07 11        | io your criada ivi | aron 01, 201 |
|--|----------------|--------------------|--------------|
|  | 2017<br>Budget | 2017               | 2016         |
| Revenue                                    |                |                    |              |
| Indigenous and Northern Affairs Canada     | 352,000        | 352,000            | 352,000      |
| Canada Mortgage and Housing Corporation    |                | · •                | 16,000       |
|  | 352,000        | 352,000            | 368,000      |
| Expenses                                   |                |                    |              |
| Contracts                                  | -              | 2,750              |              |
| Housing grant                              | 72,200         | 92,400             | 92,200       |
| Internal billing - MCK administration fees | 34,460         | 34,460             | 17,600       |
| Materials                                  | 6,900          | 704                | 1,628        |
| Miscellaneous                              | 14,575         | •                  |              |
| Postal fees                                | •              | -                  | 158          |
| Professional fees - other                  | -              | -                  | 1,561        |
| Repairs and maintenance                    | 216,165        | 205,321            | 258,027      |
| Salaries                                   | 2,550          | 2,500              | 2,083        |
| Travel                                     | 750            | 277                | 418          |
|  | 347,600        | 338,412            | 373,675      |
| Surplus (deficit) before transfers         | 4,400          | 13,588             | (5,675)      |
| Transfers                                  |                |                    |              |
| Transfer to capital fund                   | •              | (14,575)           | -            |
| Deficit                                    | 4,400          | (987)              | (5,675)      |

# Mohawk Council of Kanesatake Public Works - Capital Secondary Schedule 8 - Schedule of Revenue and Expenses

| For the | year | ended | March | 31, | 2017 |
|---------|------|-------|-------|-----|------|
|---------|------|-------|-------|-----|------|

|  | 2017<br>Budget | 2017          | 2016     |
|--|----------------|---------------|----------|
| Revenue                                    |                |               |          |
| Indigenous and Northern Affairs Canada     | 993,803        | 993,803       | 626,341  |
| Deferred revenue - prior year              | 26,295         | 26,295        | 50,940   |
| Deferred revenue - current year            | •              | (423,705)     | (26,295) |
| Repayment of government funding            | _              | (39,347)      | (20,440) |
|  | 1,020,098      | 557,046       | 630,546  |
| F  |                |               |          |
| Expenses Benefits                          | 2,690          | 2,570         | 3,742    |
|  | 2,090          | 2,570         | 76       |
| Insurance                                  | 26,887         | 18,403        | 17,496   |
| Internal billing - MCK administration fees | 8,404          | 10,222        | 10,215   |
| Materials Office and Pice                  | 0,404          | 10,222        | 10,215   |
| Office supplies                            | 80             | -<br>81       | 87       |
| Postal fees                                |                | 37.897        | 90.819   |
| Professional fees - other                  | 25,250<br>333  | 210,980       | 233,194  |
| Repairs and maintenance                    | 777,377        | ,             | 87,929   |
| Salaries                                   | 74,630<br>600  | 76,463<br>600 | 300      |
| Telecommunications                         |                | 497           |          |
| Travel                                     | 180            |               | 2,253    |
| Water system installation                  | 104,000        | 185,636       | 184,687  |
|  | 1,020,098      | 543,349       | 630,798  |
| Surplus (deficit)                          |                | 13,697        | (252)    |

## Mohawk Council of Kanesatake Human Resources Development Schedule 9 - Schedule of Revenue and Expenses

| For the | vear | ended | March | 31, | 2017 |
|---------|------|-------|-------|-----|------|

|  | 2017<br>Budget | 2017     | 201     |
|--|----------------|----------|---------|
|  | Buoger         |          |         |
| Revenue  |                |          |         |
| First Nations Human Resources Development Commission of Quebec | 523,647        | 509,624  | 410,902 |
| Employment and Skills Development Canada                       | 26,907         | 26,907   | 12,504  |
| Other  | -              | -        | 25,871  |
| Deferred revenue - prior year                                  | •              | -        | 4,455   |
| Deferred revenue - current year                                | -              | (52,502) | -       |
| Recovery of funding repaid in prior years                      | -              | 1,758    | •       |
|  | 550,554        | 485,787  | 453,732 |
| ixpenses   |                |          |         |
| Benefits   | 1,494          | 1,579    | 1,683   |
| Employability measures (KHRO)                                  | 463,507        | 386,848  | 373,121 |
| Equipment leasing  | 2,256          | 4,213    | 3,677   |
| Insurance  | 1,032          | 1,221    | 991     |
| Interest   | -              | 13       | -       |
| Internal billing - MCK administration fees                     | 19,070         | 13.637   | 9,605   |
| Pension plan and insurance benefits                            | 3,232          | 1,860    | 1,608   |
| Professional fees - other                                      | 2,500          | 2,500    | 2,500   |
| Salaries   | 38,525         | 38,318   | 35,727  |
| Telecommunications   | 2,004          | 1,672    | 1,776   |
| Travel   | 2,952          | 2,679    | 2,366   |
|  | 536,572        | 454,540  | 433,054 |
| urplus   | 13,982         | 31,247   | 20,678  |

## Mohawk Council of Kanesatake Social Assistance Schedule 10 - Schedule of Revenue and Expenses

| For the year ended N | March 31 | , 2017 |
|----------------------|----------|--------|
|----------------------|----------|--------|

|   | 2017<br>Budget  | 2017      | 2010      |  |
|---|-----------------|-----------|-----------|--|
| Revenue   |                 |           |           |  |
| Indigenous and Northern Affairs Canada                          | 2,017,680       | 2,022,180 | 2,052,818 |  |
| Indigenous and Northern Affairs Canada - recoverable amount     | •               | 48,293    | -         |  |
| First Nations of Quebec and Labrador Health and Social Services | 14,577          | -         | 8,684     |  |
| Commission  |                 |           |           |  |
| Other   | 6,218           | 8,498     | 4,010     |  |
| Deferred revenue - prior year                                   | 18,723          | 18,723    | -         |  |
| Deferred revenue - current year                                 | •               | -         | (18,723   |  |
| Repayment of government funding                                 | •               | (18,150)  | (40,365   |  |
|   | 2,057,198       | 2,079,544 | 2,006,424 |  |
| Expenses  |                 |           |           |  |
| Benefits  | 2,275           | 1,885     | 2,279     |  |
| Community donations   | 2,270           | 1,000     | 500       |  |
| Interest  |                 | 65        | 38        |  |
| Internal billing - MCK administration fees                      | 3,884           | 3,884     | 6,880     |  |
| Materials   | 2,000           | 2,000     | 3,541     |  |
| Membership fees   | _,000           | -,000     | 91        |  |
| Nutritional supplies  | 2.636           | 2,281     | 2,039     |  |
| Office supplies   | 2,400           | 2,878     | 1,590     |  |
| Postal fees   | <sup>*</sup> 81 | 81        | 77        |  |
| Professional fees - other                                       | •               | •         | 4,507     |  |
| Rent, utilities and heating                                     | 20,480          | 18,782    | 20,480    |  |
| Repairs and maintenance   | •               | •         | 30        |  |
| Salaries  | 52,936          | 46,981    | 60,168    |  |
| Social assistance allowance                                     | 1,947,250       | 1,970,143 | 1,904,813 |  |
| Specialized equipment   | •               | -         | 6,397     |  |
| Training  |                 | -         | 60        |  |
| Travel  | 10,995          | 11,565    | 7,210     |  |
|   | 2,044,937       | 2,060,545 | 2,020,700 |  |
| Surplus (deficit) before transfers                              | 12,261          | 18,999    | (14,276)  |  |
| Fr <b>ansfers</b><br>Transfers between programs                 | ·<br>-          | _         | 18,723    |  |
|   | -               | -         |           |  |
| Surplus   | 12,261          | 18,999    | 4,447     |  |

## Mohawk Council of Kanesatake Economic Development Schedule 11 - Schedule of Revenue and Expenses

| For the | vear | ended | March | 31. | 2017 |
|---------|------|-------|-------|-----|------|

|  | For the year ended March 31, 2011 |          |          |  |
|--|-----------------------------------|----------|----------|--|
|  | 2017<br>Budget                    | 2017     | 2016     |  |
| Revenue                                    |                                   |          |          |  |
| Indigenous and Northern Affairs Canada     | 341,413                           | 341,413  | 184,681  |  |
| Other                                      |                                   | •        | 120,000  |  |
| Deferred revenue - prior year              | •                                 | 37,625   | 37,625   |  |
| Deferred revenue - current year            |                                   | •        | (37,625) |  |
|  | 341,413                           | 379,038  | 304,681  |  |
| Expenses                                   |                                   |          |          |  |
| Benefits                                   | 1,158                             | 1,024    | 3,909    |  |
| Computer equipment and software            | 2,878                             | 2,500    | -        |  |
| Equipment leasing                          | •                                 |          | 1,600    |  |
| Fuel                                       | -                                 | -        | 1,655    |  |
| Internal billing - MCK administration fees | 33,896                            | 33,896   | 28,744   |  |
| Management fees                            | · -                               | -        | 26,990   |  |
| Materials                                  | 1,000                             | 1,076    | 1,391    |  |
| Miscellaneous                              | 1,000                             | 3,880    |          |  |
| Nutritional supplies                       | -                                 | 130      | -        |  |
| Office supplies                            | 100                               | 791      | -        |  |
| Postal fees                                | -                                 | 20       | -        |  |
| Professional fees - legal                  | 15,000                            | 15,000   |          |  |
| Professional fees - other                  | 121,286                           | 129,278  | -        |  |
| Project expense                            | 55,000                            | 63,335   | 15,000   |  |
| Rent, utilities and heating                | 19,885                            | 7,200    | 12,384   |  |
| Repairs and maintenance                    | · •                               | •        | 148      |  |
| Salaries                                   | 65,272                            | 65,896   | 129,790  |  |
| Specialized equipment                      | •                                 | · •      | 682      |  |
| Telecommunications                         | 1,674                             | 2,277    | 100      |  |
| Training                                   | 3,400                             | 840      |          |  |
| Travel                                     | 5,000                             | 2,148    | -        |  |
|  | 326,549                           | 329,291  | 222,393  |  |
| Surplus before transfers                   | 14,864                            | 49,747   | 82,288   |  |
| Transfers Transfers between programs       |                                   | (37,625) |          |  |
| Surplus                                    | 14,864                            | 12,122   | 82,288   |  |

# **Mohawk Council of Kanesatake** Other Projects Schedule 12 - Schedule of Revenue and Expenses For the year ended March 21 0000

| For the | vear | ended | March | 31. | 2017 |
|---------|------|-------|-------|-----|------|
|---------|------|-------|-------|-----|------|

|   | 2017<br>Budgel | 2017    | 2016      |  |
|---|----------------|---------|-----------|--|
| Revenue   |                |         |           |  |
| First Nations of Quebec and Labrador Health and Social Services | 69,452         | 69,452  | 60,941    |  |
| Commission  | •              | •       |           |  |
| Canada Mortgage and Housing Corporation                         | 134,040        | 142,270 | 3,500     |  |
| Indigenous and Northern Affairs Canada                          | 9,000          | 9,000   | 17,191    |  |
| Other   | 55,800         | 99,677  | 214,851   |  |
| First Nations Confederacy of Cultural Education Centres         | 73,174         | 73,174  | 51,174    |  |
| Ministère de la famille du Québec                               | •              |         | 35,584    |  |
| Centre de jeunesse des Laurentides                              | •              | -       | 433,253   |  |
| Kanesatake Health Center  | 53,994         | 53,067  | 92,603    |  |
| Public Security Canada  | 184,962        | 184,962 | 174,882   |  |
| Canadian Environmental Assessment Agency                        | 20,389         | 20,389  | 15,403    |  |
| Deferred revenue - prior year                                   | 13,168         | 13,168  | 29,953    |  |
| Deferred revenue - current year                                 | •              |         | (13,168)  |  |
|   | 613,979        | 665,159 | 1,116,167 |  |

Continued on next page

## **Mohawk Council of Kanesatake Other Projects**

# Schedule 12 - Schedule of Revenue and Expenses For the year ended March 31, 2017

|  | FOLK           | For the year ended March 31, 201 |           |  |
|--|----------------|----------------------------------|-----------|--|
|  | 2017<br>Budget | 2017                             | 2016      |  |
| (Continued from previous page)                         | 613,979        | 665,159                          | 1,116,167 |  |
| Expenses   |                |                                  |           |  |
| Advertising  | -              | 4,301                            | -         |  |
| Benefits   | 15,916         | 15,359                           | 50,890    |  |
| Community donations                                    | 10,000         | 10,000                           | ,         |  |
| Community events                                       | 2,000          | 2,000                            |           |  |
| Conference registration fees                           | 200            | 251                              | _         |  |
| Equipment leasing                                      | 605            | 973                              | 1,369     |  |
| Fuel   | -              | . 0,0                            | 607       |  |
| Insurance  | 1,222          | 1,587                            | 21,093    |  |
| Interest   | 1,222          | 171                              | 13        |  |
| Interest<br>Internal billing - MCK administration fees | 28,839         | 28,951                           | 47,033    |  |
| Management fees  | 7,800          | 2,100                            | 9,360     |  |
| Materials  | 7,000          | 9,179                            | (3,113)   |  |
|  | ·              | 9,179                            | 427       |  |
| Membership fees  | •              | 151,646                          | 37,666    |  |
| Miscellaneous  | 11,786         | 11,688                           | 54,122    |  |
| Nutritional supplies                                   | 15,251         | 7,607                            | 13,699    |  |
| Office supplies  | 364            | 304                              | 7,313     |  |
| Pension plan and insurance benefits                    | 517            | 532                              | 355       |  |
| Postal fees  |                |                                  |           |  |
| Professional fees - legal                              | 58,400         | 43,551                           | 20,200    |  |
| Professional fees - other                              | 47,702         | 38,902                           | 143,858   |  |
| Rent, utilities and heating                            | 4,500          | 6,092                            | 30,405    |  |
| Repairs and maintenance                                | 95,082         | 117,994                          | 9,148     |  |
| Salaries   | 369,619        | 379,250                          | 873,899   |  |
| Specialized equipment                                  | 9,338          | 14,292                           | 23,705    |  |
| Telecommunications                                     | 4,965          | 9,249                            | 10,322    |  |
| Training   | 10,150         | 10,150                           | 1,001     |  |
| Travel .   | 6,296          | 5,878                            | 6,521     |  |
| Vehicle expenses                                       | 252            | 252                              | 280       |  |
|  | 707,804        | 872,259                          | 1,360,173 |  |
| Deficit before transfers                               | (93,825)       | (207,100)                        | (244,006) |  |
| Transfers  |                |                                  |           |  |
| Transfer to capital fund                               | •              | (7,163)                          |           |  |
| Transfers between programs                             |                | 37,625                           | (18,723)  |  |
|  | -              | 30,462                           | (18,723)  |  |
| Deficit  | (93,825)       | (176,638)                        | (262,729) |  |
|  | ζ-3,020/       | 1112/112/                        | ,,,       |  |

# **Mohawk Council of Kanesatake** Capital Fund Schedule 13 - Schedule of Revenue and Expenses For the year ended March 31, 2017

|  | 2017<br>Budget | 2017      | 2016      |  |  |
|--|----------------|-----------|-----------|--|--|
| Revenue<br>Other                       | •              | -         | 4,000     |  |  |
| Expenses Amortization                  | •              | 315,234   | 328,260   |  |  |
| Deficit before transfers               |                | (315,234) | (324,260) |  |  |
| Transfers Transfer from operating fund | <u>-</u>       | 27,841    |           |  |  |
| Deficit                                |                | (287,393) | (324,260) |  |  |